



Joseph P. Bort MetroCenter  
 101 Eighth Street  
 Oakland, CA 94607-4700  
 TEL 510.817.5700  
 TDD/TTY 510.817.5769  
 FAX 510.817.7848  
 E-MAIL info@mte.ca.gov  
 WEB www.mte.ca.gov

## *Memorandum*

TO: BATA Oversight Committee

DATE: February 27, 2013

FR: Executive Director

W. I. 1254

RE: BATA Financial Statements – January 2013

Please find attached for receipt the BATA financial statements for the month ending January 2013. Major highlights of the monthly statement include:

- (1) **Revenues:** Toll revenue for the first half of the fiscal year is slightly higher than was anticipated in the budget. Also, BATA has received \$19.1 million in subsidy payments from the U.S. government to offset the interest expense for the Build America Bonds.
- (2) **Caltrans Revenue:** Caltrans paid \$165 million for its annual payment for the State Payment Acceleration Notes (SPANS) in October and these funds were transferred to the Bay Area Infrastructure Financing Authority.
- (3) **Transfers to MTC:** The annual 1% administration fee was transferred to MTC in the amount of \$6,516,583.
- (4) **FasTrak<sup>®</sup>** usage for the month was 62% of total paid traffic.
- (5) **Regional Measure 1 Program:** Four projects were closed out this month – Richmond Bridge Trestle Fender Rehab, Carquinez Main Span, Bayfront Expressway Widening, and the SR 92 Replacement Planting. The remaining budget for the Carquinez Main Span of \$0.5 million and the SR 92 Replacement Planting of \$0.4 million is now included in the Rehabilitation Program under the Caltrans Reserve line item of \$2.9 million.

If you have any questions about this report, please contact Brian Mayhew at (510) 817-5730.

Steve Heminger

## BATA Operating Budget

AS of January 2013

	1	2	3	4	5	6
	FY 2012-13 Budget	Actual YTD	Current Budget Balance	% of Budget (col 2/1)	% of Budget year Expired	Encumbrances
<b>REVENUE:</b>						
1. RM 1 Toll Revenues	530,415,155	311,737,950	218,677,206		58.3%	-
2. RM 2 Toll Revenues	115,170,000	68,178,903	46,991,097	59.2%	58.3%	-
3. Caltrans Revenue	165,000,000	165,000,000	-	100.0%	58.3%	-
4. Other revenue	10,000,000	9,121,933	878,067	91.2%	58.3%	-
5. Interest Income	6,073,160	2,280,696	3,792,464	37.6%	58.3%	-
6. GGB&HTD, SFO ETC Reimbursement	5,344,000	1,948,000	3,396,000	36.5%	58.3%	-
7. Alameda CMA Reimbursement	150,000	102,798	47,202	68.5%	58.3%	-
8. VTA 237 Express Lane Reimb.	82,800	76,082	6,718	91.9%	58.3%	-
9. Rebate for Build America Bonds	76,561,538	19,140,384	57,421,154	25.0%	58.3%	-
<b>Total Revenue</b>	<b>908,796,653</b>	<b>577,586,745</b>	<b>331,209,908</b>	<b>63.6%</b>	<b>58.3%</b>	<b>-</b>
<b>EXPENSE:</b>						
<b>Caltrans Operations and Maintenance:</b>						
1. Toll Collection & Operations Services	21,150,000	10,654,098	10,495,902	50.4%	58.3%	-
2. Toll & Bridge Facility Maint	7,900,000	3,391,557	4,508,443	42.9%	58.3%	-
3. Caltrans Coordination	321,000	81,464	239,536	25.4%	58.3%	-
4. Caltrans ETC Operations	8,000	1,240	6,760	15.5%	58.3%	-
<b>Caltrans O &amp; M Subtotal</b>	<b>29,379,000</b>	<b>14,128,360</b>	<b>15,250,640</b>	<b>48.1%</b>	<b>58.3%</b>	<b>-</b>
<b>ETC Operations and Maintenance:</b>						
5. ETC - CSC Operations	19,107,000	7,947,672	11,159,328	41.6%	58.3%	11,159,328
6. ETC - ATCAS Maintenance, IT equip	4,849,000	1,556,197	3,292,803	32.1%	58.3%	672,159
7. Banking Costs	11,040,000	3,867,381	7,172,619	35.0%	58.3%	8,076,604
8. ETC - Collection Exp./DMV Exp.	1,250,000	728,014	521,986	58.2%	58.3%	718,470
<b>BATA O &amp; M Subtotal</b>	<b>36,246,000</b>	<b>14,099,264</b>	<b>22,146,736</b>	<b>38.9%</b>	<b>58.3%</b>	<b>20,626,561</b>
<b>BATA Toll Bridge Administration:</b>						
9. Staff Costs - including salaries	8,708,870	4,230,807	4,478,063	48.6%	58.3%	812,697
10. RM 1/RM2 Audit/Accounting/Other	1,539,700	267,310	1,272,390	17.4%	58.3%	78,719
11. Misc. Toll Admin Operating Expenses	1,000,000	453,549	546,451	45.4%	58.3%	160,296
12. Professional Fees	2,505,000	947,150	1,557,850	37.8%	58.3%	1,292,300
13. Other	1,000,000	-	1,000,000	0.0%	58.3%	-
<b>Toll Bridge Admin Subtotal</b>	<b>14,753,570</b>	<b>5,898,816</b>	<b>8,854,754</b>	<b>40.0%</b>	<b>58.3%</b>	<b>2,344,013</b>
<b>Other/Transfers:</b>						
14. Transfers to BAIFA	165,000,000	165,000,000	-	100.0%	58.3%	-
15. Transfers to MTC	6,516,583	6,516,583	-	100.0%	58.3%	-
16. Transfers to BAHA	357,486	357,486	-	100.0%	58.3%	-
17. Transfer from Legal Reserve	-	57,562	(57,562)	0.0%	58.3%	264,753
18. Transbay Transit Terminal Maint by TJP	4,088,691	1,021,900	3,066,791	25.0%	58.3%	3,370,376
19. Depreciation and Amortization	2,000,000	946,851	1,053,149	47.3%	58.3%	-
20. RM2/Clipper Marketing	3,000,000	803,111	2,196,889	26.8%	58.3%	460,300
21. RM2 Operating	43,764,600	18,715,873	25,048,727	42.8%	58.3%	20,909,946
<b>Transfers</b>	<b>224,727,360</b>	<b>193,419,366</b>	<b>31,307,994</b>	<b>86.1%</b>	<b>58.3%</b>	<b>25,005,375</b>
<b>Debt Service:</b>						
22. Interest and principal payments	495,523,354	128,766,001	366,757,353	26.0%	58.3%	-
23. Financing Costs	18,616,920	7,357,613	11,259,307	39.5%	58.3%	11,169,933
<b>Total Debt Service</b>	<b>514,140,274</b>	<b>136,123,614</b>	<b>378,016,660</b>	<b>26.5%</b>	<b>58.3%</b>	<b>11,169,933</b>
<b>Transfer to Capital Fund In (Out):</b>						
24. Transfer to Capital Fund	89,500,449	213,917,325	(124,416,876)	239.0%	58.3%	-
25. Furniture/Equip./Vehicle	50,000	-	50,000	0.0%	58.3%	-
<b>Total Capital Reserve In (Out)</b>	<b>89,550,449</b>	<b>213,917,325</b>	<b>(124,366,876)</b>	<b>238.9%</b>	<b>58.3%</b>	<b>-</b>
<b>Total Expense &amp; Transfers</b>	<b>908,796,653</b>	<b>577,586,745</b>	<b>331,209,908</b>			<b>59,145,883</b>
<b>Net</b>	<b>-</b>	<b>-</b>	<b>-</b>			<b>-</b>

## Regional Measure 2 Operating Budget

As of January 2013 (\$000)

Project	Project Title	Total Budget	Allocation	Actual	Encumbrance	Balance Remaining
1	Richmond Bridge Express Bus	\$2,196	2,196	-	2,196	\$0
2	Napa Vine Service	390	390	209	181	-
3	Express Bus North - serving SFOBB, Dumbarton, San Mateo bridges	3,013	2,301	819	1,482	712
4	Express Bus South - serving Carquinez and Benicia Bridges	6,472	6,472	3,717	2,755	-
5	Dumbarton Bus	2,268	2,251	1,345	906	17
6	WETA Ferry Operations	15,300	14,901	8,500	6,401	399
7	Owl Service - BART Corridor	1,827	1,827	778	1,049	-
8	MUNI Metro 3rd St	2,500	2,500	-	2,500	-
9	AC Enhanced Bus Service	3,000	3,000	1,759	1,241	-
10	Clipper Operations	890	788	218	570	102
11	Water Emergency Transportation Authority Regional Planning	3,000	3,000	1,370	1,630	-
	Subtotal for Operating Assistance Program	40,856	39,626	18,715	20,911	1,230
N/A	Clipper Marketing	1,900	-	803	-	1,097
N/A	RM2 Marketing	600	-	-	460	140
	Total for Clipper and RM2 Marketing	2,500	-	803	460	1,237
	Total	\$43,356	\$39,626	\$19,518	\$21,371	\$2,467

**Regional Measure 2 Project Budget**  
**As of January 2013 (\$000) - Life to Date**

Program	Project Title	Total Budget	Allocation	Actual	Encumbrance	Balance Remaining
1	BART/MUNI Direct Connection at Embarcadero & Civic Center Stations	\$3,000	-	-	-	\$3,000
2	SF MUNI Metro 3rd Street LRT Extension	30,000	30,000	30,000	-	-
3	MUNI Historic Streetcar Expansion (E-Line)	10,000	10,000	8,846	1,154	-
4	Dumbarton Commuter Rail Service *	44,000	9,307	7,977	1,330	34,693
5	Vallejo Ferry Intermodal Station	28,000	17,959	12,374	5,585	10,041
6	Solano County Express Bus Intermodal Facilities	20,000	11,000	4,846	6,154	9,000
7	Solano County Corridor Improvements near I-80 / I-680 Interchange	100,000	97,622	71,311	26,311	2,378
8	I-80 EB HOV Lane Extension from Route 4 to Carraizuez Bridge	50,000	37,247	37,175	72	12,753
9	Richmond Parkway Park & Ride	16,000	850	754	96	15,150
10	SMART Extension to Larkspur **	36,500	36,500	13,251	23,249	-
11	Greenbrae Interchange	63,500	17,850	15,691	2,159	45,650
12	Direct HOV lane connector from I-680 to the Pleasant Hill BART	15,000	5,800	1,607	4,193	9,200
13	Rail Extension to East Contra Costa/E-BART	96,000	95,100	65,639	29,461	900
14	Capitol Corridor Improvements in Interstate-80/Interstate 680	25,000	8,465	3,727	4,738	16,535
15	Central Contra Costa Bay Area Rapid Transit (BART) Crossover	25,000	25,000	24,918	82	-
16	Benicia-Martinez Bridge: New Span	50,000	50,000	50,000	-	-
17	Remaining Regional Express Bus North - Competitive Program Projects	20,000	7,417	3,743	3,674	12,583
18	Clipper	22,000	21,980	17,494	4,486	20
19	Real-time transit information	20,000	18,178	13,368	4,810	1,822
20	Safe Routes to Transit	22,500	15,000	7,966	7,034	7,500
21	BART Tube Seismic Retrofit	33,801	33,801	33,695	106	-
22	Transbay Terminal/Downtown	150,000	150,000	142,477	7,523	-
23	Oakland Airport Connector	115,199	115,199	78,256	36,943	-
24	AC Transit Enhanced Bus - Phase 1 (International Blvd/Telegraph Ave)	65,000	25,157	20,933	4,224	39,843
25	Commuter Ferry Service for Alameda/Oakland/Harbor Bay	12,000	-	-	-	12,000
26	Commuter Ferry Service for Berkeley/Albany	12,000	-	-	-	12,000
27	Commuter Ferry Service for South San Francisco	12,000	12,000	11,998	2	-
28	Water Transit Facility Imps., Spare Vessels and Environmental Review	48,000	28,155	25,903	2,252	19,845
29	Regional Express Bus South - Remaining Projects	22,000	21,989	19,533	2,456	11
30	I-880 North Safety Improvements	10,000	10,000	7,876	2,124	-
31	BART Warm Springs Extension *	186,000	186,000	106,069	79,931	-
32	I-580 (Tri Valley) Rapid Transit Corridor Improvements	65,000	50,466	40,715	9,751	14,534
33	Regional Rail Master Plan	6,500	6,465	5,959	506	35
34	Integrated Fare Structure Program	1,500	1,500	900	600	-
35	Transit Commuter Benefits Promotion	5,000	4,220	2,296	1,924	780
36	Caldecott Tunnel Improvements	50,500	45,075	15,708	29,367	5,425
37	BART's Fixed Guideway Rehab	24,000	24,000	15,402	8,598	-
<b>Total</b>		<b>\$1,515,000</b>	<b>\$1,229,302</b>	<b>\$918,407</b>	<b>\$310,895</b>	<b>\$285,698</b>

\* Allocated \$91 million from the Dumbarton Commuter Rail Service to the BART to Warm Springs Extension Project, per Resolution #3801 dated 1/28/09.

\*\* Allocated \$1.5 million from the SMART Project to Greenbrae Interchange Improvement Project, per Resolution #3801 dated 9/28/11.

Shaded projects are completed

**AB 1171 Project Budget**

**As of January 2013 (\$000) - Life to Date**

<b>Project Title</b>	<b>Total Budget</b>	<b>Allocation</b>	<b>Actual</b>	<b>Encumbrance</b>	<b>Balance Remaining</b>
Doyle Drive Replacement	80,000	80,000	50,506	29,494	-
BART to Warm Spring Extension	5,000	5,000	-	5,000	-
Fairfield/Vacaville Train Station	9,000	-	-	0	9,000
I80/680 Interchange	100,000	64,139	16,028	48,111	35,861
Regional Express Lane Network	2,800	2,800	1,740	1,060	-
Transbay Terminal/Downtown Extension:Phase 1	150,000	147,676	46,331	101,345	2,324
Tri-Valley Transit Access Improve. To BART	95,000	10,100	1,201	8,899	84,900
Other Corridor Improvement	1,700	750	-	750	950
VTA Mission/Warren/Truck Rail Facility	6,500	6,500		6,500	-
East Contra Costa BART Extension	120,000	101,467	6,275	95,192	18,533
<b>Total</b>	<b>\$570,000</b>	<b>\$418,432</b>	<b>\$122,081</b>	<b>\$296,351</b>	<b>\$151,568</b>

AB 1171 Program Budget:	\$570,000
Approved Projects:	\$418,432
AB 1171 Program Balance:	<u>\$151,568</u>

**RM1 Project Budget**

As of December 2012 (\$000) - Life to Date

<b>Program</b>	<b>Total Budget</b>	<b>Allocated Budget</b>	<b>Total Expenses</b>	<b>Encumbrance</b>	<b>Balance Remaining</b>
<b>New Bridge - Benicia:</b>					
BATA Budget	1,224,800	1,200,950	1,170,609	30,341	23,850
Non BATA Budget*	47,700	47,700	38,299	9,401	-
<b>Subtotal for New Bridge - Benicia</b>	<b>1,272,500</b>	<b>1,248,650</b>	<b>1,208,908</b>	<b>39,742</b>	<b>23,850</b>
Main Span - Carquinez	517,156	515,688	513,723	1,965	1,468
Richmond Parkway	5,897	5,897	5,226	671	-
<b>Richmond Trestle Fender Replacement: **</b>					
BATA Budget	37,593	34,800	50,193 **	(15,393)	2,793
Non BATA Budget*	59,660	59,660	61,642	(1,982)	-
<b>Subtotal for Richmond Trestle Fender Rep.</b>	<b>97,253</b>	<b>94,460</b>	<b>111,835</b>	<b>(17,375)</b>	<b>2793</b>
Richmond Deck Rehab.	20,000	19,653	19,653	-	347
Widen Trestle	209,956	211,202	209,753	1,449	(1,246)
<b>I-880/SR-92 Interchange Recnst.</b>					
BATA Budget	235,400	232,165	229,350	2,815	3,235
Non BATA Budget*	9,600	9,600	-	9,600	-
<b>Subtotal for I-880/SR-92 Interchange Recnst</b>	<b>245,000</b>	<b>241,765</b>	<b>229,350</b>	<b>12,415</b>	<b>3,235</b>
SR-92 Replacement Planting	395	22	-	22	373
Bayfront Expressway Widening	33,418	33,418	33,418	-	-
University/101 Interchange	3,800	3,800	3,700	100	-
<b>TOTAL FOR RM1 PROGRAM</b>	<b>2,405,376</b>	<b>2,374,533</b>	<b>2,335,566</b>	<b>38,967</b>	<b>30,447</b>

\* Non BATA Funded Costs

\*\* EA 0438UY has \$16.9 million in expenses that is part of the Richmond Bridge Retrofit Program in the Seismic Budget

Shaded projects are completed

A) Moved \$500K from Main Span - Carquinez to Rehab Caltrans Reserve.

B) Moved \$395K from SR-92 Replacement Planting to Rehab Caltrans Reserve.

**Seismic Capital Project Budget**  
As of December 2012 (\$000) - Life to Date

Program	Base Budget	Current Budget	Total Expenses*	Encumbrance	Remaining Balance
San Francisco-Oakland Bay Bridge East Span Repl	\$ 5,486,600	\$ 6,287,600	\$ 5,402,715	\$ 884,885	\$ -
San Francisco-Oakland Bay Bridge West Span Retrofit	307,900	305,316	305,316	-	-
San Francisco-Oakland Bay Bridge West Approach Repl	429,000	469,700	449,675	20,025	-
Antioch Bridge Retrofit	-	82,000	71,045	10,955	-
Dumbarton Bridge Retrofit	-	148,700	102,467	46,233	-
Richmond-San Rafael Bridge Retrofit ***	825,000	816,500	794,870 ***	21,630	-
Benicia-Martinez Bridge Retrofit	177,800	177,830	177,817	13	-
Carquinez Bridge Retrofit	114,200	114,206	114,206	-	-
San Mateo-Hayward Bridge Retrofit	163,500	163,412	163,412	-	-
<b>Subtotal for Bay Area Bridges</b>	<b>7,504,000</b>	<b>8,565,264</b>	<b>7,581,523</b>	<b>983,741</b>	<b>-</b>
Misc Program Costs	30,000	30,000	26,024	3,976	-
Program Contingency**	989,000	324,706	-	324,706	-
Vincent Thomas Bridge Retrofit ( <i>non-BATA, for information only</i> )	58,500	58,510	58,411	99	-
San Diego-Coronado Bridge Retrofit ( <i>non BATA, for information only</i> )	103,500	103,520	103,235	285	-
<b>Subtotal for Other Bridges</b>	<b>162,000</b>	<b>162,030</b>	<b>161,646</b>	<b>384</b>	<b>-</b>
<b>Total for Toll Bridge Seismic Retrofit Program</b>	<b>\$ 8,685,000</b>	<b>\$ 9,082,000</b>	<b>\$ 7,769,193</b>	<b>\$ 1,312,807</b>	<b>\$ -</b>

*Includes preAB144 LTD expenses from Caltrans to April 2006	3,709,068
Bata expenses from May 2006 to current	4,060,125
	7,769,193

** Contingency Allocation	
Contingency per Budget	989,000
Allocation to SFO BB East Span Repl 7/07	(179,220)
Allocation to Benicia-Martinez 7/07	(30)
Allocation to San Mateo-Hayward 7/07	(10)
Allocation to Vincent Thomas 7/07	(10)
Allocation to San Diago-Coronado 7/07	(20)
Unallocate from Carquinez 7/07	70
Allocation to SFO BB West Approach 3/26/08	(24,700)
Allocation to SFO BB East Span Repl 7/08	(36,290)
Unallocate from Richmond SR 7/08	8,500
Allocations to SFOBB West Approach 12/17/08	(17,000)
Allocation to SFOBB East Span Replacement 12/09	(50,600)
Allocation for Antioch Contingency 1/10	72,000
Allocation for Dumbarton Contingency 1/10	118,000
Allocation to SFOBB East Span Replacement 7/10	(138,390)
Unallocate from SFOBB West Approach 7/10	3,000
Unallocate from Antioch Contingency 7/10	(43,000)
Allocate to SFOBB East Span 9/10	(293,080)
Allocate to SFOBB East Span 3/23/11	(106,200)
Allocate to SFOBB East Span 6/27/12	(14,450)
Allocate to SFOBB West Approach 6/27/12	(1,000)
Allocate to Carquinez 6/27/12	(70)
Unallocate from SFOBB East Span 11/28/12	17,230
Unallocate from SFOBB West Span 11/28/12	2,584
Allocate to SFOBB West Approach 11/28/12	(1,000)
Allocate to Carquinez 11/28/12	(6)
Unallocate from San Mateo-Hayward 11/28/12	98
Unallocate Antioch Bridge 11/28/12	19,000
Unallocate Dumbarton Bridge 11/28/12	300
Remaining Balance	324,706

\*\*\* EA 0438UY has \$16.9 million in expenses from the RM 1 Richmond Trestle Fender Replacement Program that belongs to the Seismic Richmond Bridge Retrofit Budget

Shaded projects are completed

Rehab Project Budget

As of December 2012 (\$000) - Life to Date

Program #	Program	Total Budget	Total Expenses	Encumbrance	Balance Remaining
6811	Antioch Bridge - Replace Drainage Grates	364	295	-	69
6812	Benicia-Martinez Bridge Rehab	103	-	-	103
6813	Carquinez Bridge - Replace Timber Fenders	24,651	19,871	-	4,780
6814	Richmond-San Rafael Bridge - Pier 34 Fender Repair	29,806	7,027	-	22,779
6825	San Francisco-Oakland Bay Bridge Rehab	131,271	33,979	-	97,292
6826	San Mateo-Hayward Bridge Rehab	21,653	14,814	-	6,839
6827	Dumbarton Bridge - Expansion Joint Replacement	8,485	6,719	-	1,766
6828	All Bridges Rehab	43,607	32,184	-	11,423
8030	Completed/Defunded/Transferred Projects	89,156	88,855	-	301
8629	Minor Bridge Rehab Projects	903	45	-	858
8033	Minor Toll Plaza Projects	2,800	2,139	-	661
6829	Caltrans Reserve	2,900	-	-	2,900
	<b>TOTAL CALTRANS REHAB BUDGET</b>	<b>355,699</b>	<b>205,928</b>	<b>-</b>	<b>149,771</b>
8905	Misc. Bridge Improvements	7,150	2,997	380	3,773
8900	ETC Regional CSC Development	7,858	4,850	1,849	1,159
8902	Future CSC Upgrades/Replacement	8,250	1,170	1,843	5,237
8903	ATCAS Lane Host Upgrades	32,800	17,054	13,613	2,133
8904	Fastrak Sign & Sign Structure Improvements	34,570	29,044	742	4,784
8531	Benicia New Toll Plaza ORT	4,485	4,153	1	331
8901	ETC Transponder Procurement	44,853	36,644	3,954	4,255
8602	Hybrid/ETC Lane Modifications	900	874	-	26
8631	Procure New Callboxes	2,344	2,144	-	200
8907	Toll Plaza Capital Improvements	11,200	3,722	3,089	4,389
8908	Enterprise Computing HW/SW	2,550	1,147	403	1,000
8909	Gateway Park Planning	11,000	1,379	4,271	5,350
8910	Minor Emergency Reserve	4,761	-	-	4,761
8000-11	SRA/RMI Program Monitoring	37,045	34,075	2,352	618
8000-05	Capital Program Audit	7,000	5,012	1,231	757
8912	ETC Transponder Tag Swap	3,144	1,929	207	1,008
8913	SFOBB Administration Building	38,700	25,071	636	12,993
8914	Violation Enforcement System Upgrade	8,300	7,767	532	1
8539	SFOBB Eyebars Repair Review	2,950	2,660	254	36
8594	SFOBB West Span Pathway PSR	2,800	551	999	1,250
8916	Bay Crossing Study	2,000	540	-	1,460
8917	IT Security Procedures & Policies	250	-	-	250
8918	Maintenance Complex	331	180	151	-
8924	Antioch Bridge Approach	7,000	444	3,086	3,470
8920	Plaza and Canopy Improvements	10,000	1,103	7,155	1,742
8921	SFOBB Lane 17 & 18 Lane Reconfiguration	5,000	82	98	4,820
8922	Metering Lights Replacement	1,000	-	-	1,000
8923	Bridge Records Recordation and Storage	10,500	4,485	433	5,582
8925	Express Lanes Development	20,000	3,469	5,995	10,536
8926	Bridge Modeling & Investigations	2,000	-	-	2,000
8927	CCTV Installation	850	-	-	850
8928	BATA Program Contingency	1,279	-	-	1,279
8919	Congestion Pricing Study	900	-	-	900
	<b>Total BATA REHAB BUDGET</b>	<b>333,770</b>	<b>192,546</b>	<b>53,274</b>	<b>87,950</b>
	<b>TOTAL REHAB BUDGET</b>	<b>689,469</b>	<b>398,474</b>	<b>53,274</b>	<b>237,720</b>

Shaded projects are completed

**PURCHASE ORDERS EXECUTED BY EXECUTIVE DIRECTOR**  
**\$2,500-\$100,000**

**As of January '13**

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Dakota Press		\$3,000
	<i>Account for Various Printing Projects</i>	
SSP Data		\$80,652
	<i>Computer Hardware and Maintenance</i>	
Compucom Systems Inc.		\$95,168
	<i>Microsoft Enterprise Enrollment Software Licensing</i>	

**CONTRACTS EXECUTED BY EXECUTIVE DIRECTOR  
\$2,500-100,000**

<u>Consultant</u>	<u>Purpose</u>	<u>As of January'13</u>
<i>Mundle and Associate</i>	<i>RM 2 Operating Program Performance Review</i>	\$56,650

