



METROPOLITAN
TRANSPORTATION
COMMISSION

Agenda Item 8

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Memorandum

TO: Policy Advisory Council

DATE: March 7, 2012

FR: Pam Grove, Staff Liaison

W.I. 1114

RE: Staff Liaison Report – March 2012

Special Meeting on Bay Area Express Lanes

A special meeting has been scheduled for Tuesday, April 3rd to continue the discussion regarding Bay Area Express Lanes.

MTC staff came to your September 2011 meeting to solicit feedback on a proposal to seek approval from the state to create a regional express lane network. As you know, the state granted that approval, and more discussion is now needed before planning a network for the region. Because the express lane network is part of the Plan Bay Area discussion that will occur at your April meeting, staff is holding a special meeting for the Council to discuss express lanes on a more in-depth basis.

The meeting will take place on: **Tuesday, April 3, 2012**
1:30 pm to 3:30 pm
Location to be Determined

Further information as to location will be made available to you either via email or at your meeting next week as it becomes available.

Update on MTC Policy Advisory Council Term Extension and Full Evaluation Report

At its February 22 meeting, the Commission approved the revision to Resolution 3931 to extend the current Policy Advisory Council member terms through July 2013. A copy of the revised resolution is included as Attachment A to this report. Staff intends to begin recruitment for current vacancies next month.

Also at your last meeting, a request was made to forward to the Council the full Policy Advisory Council evaluation report via email. Due to email size limitations, it is not always possible to send documents via email; therefore, I am including a copy of the full report as Attachment B to this memo.

– more –

Reminder: 2012 MTC Transportation Awards Call for Nominations

As a reminder, MTC is currently accepting nominations for its biennial awards program. Please think carefully about persons, organizations or projects you may know that are improving the way people get around in the Bay Area and nominate them for a 2012 MTC *Excellence in Motion* Transportation Award. For 35 years, MTC has recognized extraordinary contributions to improving the region's transportation network. Do you know of an innovative effort to improve transportation in the Bay Area? Know an organization or person who has contributed to improving transportation for the elderly or disabled? Or someone who has made a lasting contribution to transportation through their career, through community service or as a volunteer? MTC is encouraging you to submit nominations online at www.mtc.ca.gov/about_mtc/awards/. For more information and background on the *Excellence in Motion* transportation awards, go to MTC's homepage at www.mtc.ca.gov and click on "2012 Transportation Awards." Nominations for the 2012 awards will be accepted through March 31, 2012.

If you have questions about the program, please contact Terry Lee at 510.817.5952.

Memo From Former BART Board Director Robert Allen

Last month, MTC received an email from former BART Board Director Robert Allen addressed to the Policy Advisory Council. I am including it as Attachment C to this report for your information.

From the Executive Director's Report

The following items of interest were in the February 2012 Executive Director's Report to the Commission:

- ***AC Transit Picks New General Manager — Oakland, February 8***
The AC Transit Board of Directors has selected David J. Armijo as its next general manager. He will replace Mary King, who has led the transit district since October 2009.
- ***"Big 4" MPO Meeting — Los Angeles, February 9***
I joined my colleagues from the Los Angeles, San Diego, and Sacramento regions at an informational session hosted by the Southern California Association of Governments (SCAG) where we discussed our ongoing efforts to implement the planning requirements of SB 375 (Steinberg). As I previously reported to you, the San Diego Association of Governments has adopted its Sustainable Communities Strategy (SCS), and now finds itself defending the EIR for the plan in state court against attacks from local environmental groups as well as the Attorney General of California. Both SCAG and the Sacramento Area Council of Governments are nearing completion of their SCS work, and each will be presenting its greenhouse gas emission reduction methodology for review by the California Air Resources Board in March.

- ***Governor Brown Announces Key Appointments — Sacramento, February 15***
Governor Jerry Brown has announced two important appointments of interest to MTC. First, he has appointed Brian Kelly as undersecretary at the Business, Transportation and Housing Agency. We have worked closely with Brian for many years in his capacity of serving as the senior transportation advisor to four successive Senate President pro Tems: Bill Lockyer, John Burton, Don Perata, and Darrell Steinberg. Brian is one of the best people I've run across in my 25 years in the transportation business, so we very much look forward to working with him in his new capacity in the Brown Administration.

The Governor also has appointed Zack Wasserman of Oakland as the new chairman of BCDC. Zack is a well known real estate attorney in the East Bay, and he also has developed considerable transportation expertise as the general counsel for the Alameda County Transportation Commission and its predecessor agencies. In addition, he served as an Oakland Port Commissioner from 1987-1990. Congratulations to Zack on this prestigious appointment.

- ***Upcoming Events***
March 12-14 – APTA Legislative Conference, Washington DC
March 16 – Joint Policy Committee, Oakland
March 22 – CARB Hearing on SCS Plans, Sacramento

To read the entire Executive Director's report to the Commission, go to http://www.mtc.ca.gov/news/ed_report.htm.

Date: November 18, 2009
W.I.: 1114
Referred by: Legislation
Revised: 03/24/10-C
02/23/11-C
02/22/12-C

ABSTRACT

Resolution No. 3931, Revised

This resolution defines the role and responsibilities of the Commission's Policy Advisory Council.

This resolution supersedes Resolution No. 3516. Further discussion of this action is contained in the Executive Director's memorandum dated November 6, 2009. This resolution includes:

- Attachment A, which outlines the mission statement, roles, expectations, procedures, appointment process and membership criteria for the Council;

This resolution was revised on March 24, 2010, to include:

- Attachment B, a table listing the currently appointed advisors and their term.

This resolution was revised on February 23, 2011, to include revisions to Attachment B and:

- Attachment C, a table showing which advisors have been replaced and their replacements.

This resolution was revised on February 22, 2012 to extend the terms of the advisors identified in Attachment B through July 2013.

Date: November 18, 2009
W.I.: 1114
Referred by: Legislation

RE: Commission Policy Advisory Council

METROPOLITAN TRANSPORTATION COMMISSION
RESOLUTION NO. 3931

WHEREAS, the Metropolitan Transportation Commission (MTC) is the regional transportation planning agency for the San Francisco Bay Area pursuant to Government Code Section 66500 *et seq.*; and

WHEREAS, MTC seeks to involve citizens of diverse backgrounds and interests in the development of transportation plans and programs, in a manner consistent with applicable state and federal requirements and Commission policy (Resolution No. 2648); and

WHEREAS, MTC seeks to focus its advisory processes around the “Three E” principles of sustainability outlined in the regional transportation plan: a prosperous and globally competitive economy; a healthy and safe environment; and equity wherein all Bay Area residents share in the benefits of a well-maintained, efficient and connected regional transportation system; and

WHEREAS, MTC seeks to utilize its advisors to ensure that a wide spectrum of views are considered in developing transportation policy, and enhance the contributions and effectiveness of its advisors, now, therefore be it

RESOLVED, that the Commission establishes a Policy Advisory Council; and be it further

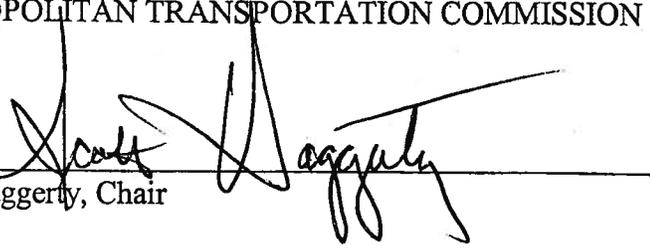
RESOLVED, that the members of the Policy Advisory Council will be appointed according to the process and shall have the role, tasks, membership and meetings as described in Attachment A to this resolution, attached hereto and incorporated herein as though set forth at length; and be it further

RESOLVED, that the Policy Advisory Council roster is contained in Attachment B to this resolution; and be it further

RESOLVED, that the Executive Director is instructed to secure nominations to fill expired terms and other vacancies and present them to the Commission for confirmation by periodically revising Attachment B; and be it further

RESOLVED, that Resolution No. 3516, Revised, is superseded with the adoption of this resolution.

METROPOLITAN TRANSPORTATION COMMISSION



Scott Haggerty, Chair

The above resolution was entered into by the Metropolitan Transportation Commission at a regular meeting of the Commission held in Oakland, California, on November 18, 2009

Date: November 18, 2009
W.I.: 1114
Referred by: Legislation

Attachment A
Resolution No. 3931
Page 1 of 4

Attachment A
Metropolitan Transportation Commission
Policy Advisory Council

A. Mission Statement

The mission of the Metropolitan Transportation Commission's Policy Advisory Council (Council) is to advise the Commission on transportation policies in the San Francisco Bay Area, incorporating diverse perspectives relating to the environment, the economy and social equity. The Council advises the Commission and its staff through the appropriate MTC standing committees on matters within MTC's jurisdiction and as assigned by the Commission.

B. Roles/Expectations

1. Advisors Provide Interest-Based and/or Geographic Perspectives

Advisors should represent the stakeholder interest under which they have been appointed. Although some advisors may be appointed based on an organizational affiliation, they should represent their constituency (not just their individual organization).

2. Responsibilities

Advisors will be expected to regularly attend their Council meetings and to maintain an ongoing engagement with organizations and individuals who make up the advisor's constituency.

3. Council Work Plan

The Commission will hold an annual workshop as a separately agendized meeting with the Policy Advisory Council to set the Council's work plan and schedule for the year. At this meeting, the Commission will identify several priority areas in which it desires feedback and/or research from the Council, and establish appropriate goals and performance measures. Advisors also will be given the opportunity to recommend initiatives of potential relevance to the Commission for inclusion in the work plan.

4. Reporting to the Commission

With the assistance of MTC staff, the Council will report on its work plan progress or present recommendations to the full Commission or MTC's standing committees, as appropriate.

5. Limitations on Advisor Activities

The role of the advisors is to advise the MTC Commission. Advisors are not to convey positions to outside agencies on behalf of the Council, independent of Commission action.

C. Membership

The Council shall be composed of twenty-seven (27) members as follows.

A total of nine (9) members, one from each Bay Area county, shall be selected to represent interests related to the communities of color, environmental justice and low-income issues. A minimum of four members shall represent the communities of color, and a minimum of four shall represent environmental justice/low-income issues. The ninth member shall be selected from either category.

A total of nine (9) members, one from each Bay Area county, shall be selected to represent the interests of disabled persons and seniors. A minimum of four members shall represent senior issues, and a minimum of four shall represent disabled issues. The ninth member shall be selected from either category.

A total of nine (9) members shall be selected to represent interests related to the economy and the environment. A minimum of four members shall represent economy interests and a minimum of four members shall represent environmental interests. The ninth member shall be selected from either category. Of these nine seats, at least five should be held by residents from each of the five most populous counties. The remaining four seats may be selected at large from throughout the entire Bay Area.

There shall be no alternates to the appointed membership.

D. Appointment Process

1. General

MTC staff shall secure nominations to fill terms and vacancies for the Council and present them to the appropriate Commissioners for confirmation. Appointments for advisors representing a particular county will be made by that county's Commissioners. Appointments for all the at-large advisors will be made by the Commission's chair and vice chair. Nominations for members of the Council will be solicited from a wide range

of sources including, but not limited to: MTC Commissioners, current advisors, relevant organizations in the community, and via news releases or display ads sent to media outlets in the nine-county Bay Area.

2. Terms of Appointment

In general, advisors will serve four-year terms. Although there are no term limits, MTC Commissioners are to consider length of service and effectiveness before recommending the reappointment of advisors. All advisors wishing to be reappointed must reapply.

E. Procedures

Attendance and Participation

1. Advisors must attend at least two-thirds of the Council's regularly scheduled meetings each year and make a constructive contribution to the work of the Policy Advisory Council. Those who do not do so may be subject to dismissal from the Council at the discretion of the appointing Commissioner(s).

2. Residency Requirements

Advisors must live or work in the nine-county Bay Area.

3. Compensation

Subject to the Commission Procedures Manual (MTC Resolution No. 1058, Revised, Appendix D), advisors will receive a stipend per meeting and be reimbursed for actual expenses for travel, with a maximum of three meetings per month. Meetings are defined as a) publicly noticed meetings or meetings of ad hoc working groups of the Council; b) noticed MTC Commission or committee meetings; or c) attendance at a community meeting at the request of the Commission or MTC staff to provide outreach assistance (i.e., when he/she attends a community meeting with MTC staff to provide an introduction to a particular community).

4. Meeting Frequency and Location of Meetings

The Council will meet regularly as required by its annual work plan. Public meetings will be held at the MTC offices or other locations at a regular time to be agreed upon by the members of the Council.

5. Ad Hoc Working Groups

To implement its work plan, the Council may establish working groups, with participation from MTC staff, on an ad hoc basis.

6. Quorum Requirements

At least 50 percent plus one of the Council's appointed membership must be present to constitute a quorum and vote on issues. The Council can hold discussions in the absence of a quorum, but cannot vote.

7. Election of Council Chair and Vice Chair

The Council will have a chair and a vice-chair, to be elected by the council for a one-year term. Although Council officers may be reelected, regular rotation of these positions among the Council membership is strongly encouraged.

8. Public Meetings

All Council meetings and any ad hoc working group meetings will be noticed and open to the public.

Date: March 24, 2010
W.I.: 1114
Referred by: Legislation
Revised: 02/23/11-C
02/22/12-C

Attachment B
Resolution No. 3931
Page 1 of 1

**Metropolitan Transportation Commission
Policy Advisory Council
Term: April 2010 – ~~March 2012~~ July 2013**

Advisor Name	Representing	County	Appointing Commissioner(s)
Naomi Armenta	Disabled	Alameda	Commissioners Bates and Haggerty
Cathleen Baker	Low-Income	San Mateo	Commissioners Lempert and Tissier
<i>Vacant</i>	Senior	Marin	Commissioner Kinsey
Richard Burnett	Disabled	Solano	Commissioner Spring
Joanne Busenbark	Senior	Napa	Commissioner Dodd
Carlos Castellanos	Economy	Alameda	Chair Haggerty, Vice Chair Tissier
Bena Chang	Economy	Santa Clara	Chair Haggerty, Vice Chair Tissier
Wilbert Din	Minority	San Francisco	Commissioners Daly and Rubin
Sandi Galvez	Environment	Alameda	Chair Haggerty, Vice Chair Tissier
Richard Hedges	Economy	San Mateo	Chair Haggerty, Vice Chair Tissier
<i>Vacant</i>	Disabled	San Francisco	Commissioners Daly and Rubin
Dolores Jaquez	Senior	Sonoma	Commissioner Mackenzie
Linda Jeffrey Sailors	Economy	Alameda	Chair Haggerty, Vice Chair Tissier
Tina King Neuhausel	Environment	Contra Costa	Chair Haggerty, Vice Chair Tissier
Randi Kinman	Low-Income	Santa Clara	Commissioners Chu and Yeager
Federico Lopez	Disabled	Contra Costa	Commissioners Glover and Worth
Marshall Loring	Senior	San Mateo	Commissioners Lempert and Tissier
Yokia Mason	Low-Income	Alameda	Commissioners Bates and Haggerty
Evelina Molina	Low-Income	Sonoma	Commissioner Mackenzie
Tanya Narath	Environment	Sonoma	Chair Haggerty, Vice Chair Tissier
<i>Vacant</i>	Economy	Contra Costa	Chair Haggerty, Vice Chair Tissier
Kendal Oku	Minority	Marin	Commissioner Kinsey
Lori Reese-Brown	Minority	Solano	Commissioner Spring
Gerald Rico	Minority	Napa	Commissioner Dodd
Frank Robertson	Minority	Contra Costa	Commissioners Glover and Worth
Dolly Sandoval	Senior	Santa Clara	Commissioners Chu and Yeager
Egon Terplan	Environment	San Francisco	Chair Haggerty, Vice Chair Tissier

Date: February 23, 2011
W.I.: 1114
Referred by: Legislation

Attachment C
Resolution No. 3931
Page 1 of 1

**Metropolitan Transportation Commission
Policy Advisory Council
Former Advisors and Their Replacements**

Former Advisor	Time Served	Representing	Replaced By
Andrew Casteel	March 2010 – June 2010	Environment	Sandi Galvez on February 23, 2011
Ann Hancock	March 2010 – July 2010	Environment	Tanya Narath on February 23, 2011
Carmen Rojas	March 2010 – November 2010	Alameda Low-Income	Yokia Mason on February 23, 2011
Abigail Thorne-Lyman	March 2010 – June 2010	Environment	Tina King Neuhausel on February 23, 2011



METROPOLITAN
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COMMISSION

Agenda Item 3a

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Memorandum

TO: Legislation Committee

DATE: February 10, 2012

FR: Executive Director

W. I. 1131

RE: Evaluation of MTC's Policy Advisory Council

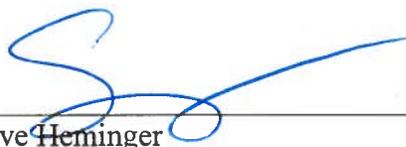
Background

In November 2009, MTC adopted Resolution 3931, which consolidated the Commission's three advisory committees into a new Policy Advisory Council to advise MTC on transportation policies in the region, incorporating diverse perspectives relating to the environment, the economy and social equity. Of the 27 members, one third represent communities of color, environmental justice or low-income interests; one third represent senior or disabled interests, and one third represent economic and environmental interests.

The first Advisory council was seated in April 2010, and current members' terms run through March 2012. Before opening recruitment for a new term, and based on feedback from Commissioners involved in the original member recruitment, staff sought an independent review of the current Advisory Council structure and procedures. Kendall Flint with Flint Strategies conducted the evaluation and her findings and recommendations are attached.

The evaluation results and recommendations were presented to your Policy Advisory Council at its February 8 meeting. Advisors especially appreciated recommendations calling for a more interactive annual work plan meeting, better communication between Council and Commission chairs and vice chairs, and clearer delineation on agendas when items are presented for comment and recommendations versus information. They also liked the idea of more frequent updates from staff on the ultimate action by the Commission on items the Council had offered specific advice. Some felt that MTC decisions on items such as the building relocation, while not strictly policy-oriented, nonetheless should be brought before the Council.

Staff seeks the Committee's reaction to these results of the evaluation and your input on how the Policy Advisory Council can add value to Commission deliberations and inform your decisions.



Steve Heminger

Attachment



Metropolitan
Transportation Commission
Policy Advisory Council
Evaluation

December 2011

Prepared by Kendall Flint, Flint Strategies

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Metropolitan Transportation Commission Policy Advisory Council Evaluation

Introduction

The purpose of Metropolitan Transportation Commission's (MTC) 27-seat Policy Advisory Council is to provide ongoing community participation and guidance to the Commission. The advisory council reviews transportation issues being considered by the Commission and is encouraged to bring additional transportation issues before the Council and the Commission. MTC recognizes the significant positive impact of citizen advisors in vetting MTC policy decisions, providing innovative policy guidance and maintaining open lines of communication between representatives of key constituencies and MTC staff and Commissioners.

The Council was created by Resolution 3931 following an independent evaluation of the effectiveness of the previous advisor structure, which included the Minority Citizens Advisory Committee (MCAC), the Elderly and Disabled Advisory Committee (EDAC), and the MTC Advisory Council. The report concluded that establishing one inclusive citizen's Policy Advisory Council would be a more effective means to provide meaningful policy influence from those populations. These three former advisory committees ended in March 2010 with the formation of the Policy Advisory Council.

"By focusing and reinforcing the strength of one single citizen committee that reports to the Commission, advisors can expect to have greater influence on MTC's policy direction. Additionally, the new advisors will have a better understanding of and opportunity for discussion of different

constituencies' perspectives. The composition of the new, more inclusive committee should honor the third guiding principle of the Public Participation Plan as well as MTC's Environmental Justice Principles—providing a forum to hear the many voices of the Bay Area and empowering low-income communities and communities of color to participate in decision making that affects them."

- 2009 Evaluation Report

Membership of the Policy Advisory Council is structured around issues relating to the economy, the environment and social equity. In the areas of economy and the environment, a total of nine members are appointed, with four members representing economic interests and four bringing an environmental perspective; the ninth member can be selected from either category. In addition, five of the nine must be from each of the five most populous Bay Area counties – Alameda, Contra Costa, San Francisco, San Mateo and Santa Clara.

In the area of social equity, nine members (one from each county) represent communities of color and issues affecting low-income communities or environmental justice. Of these, four members represent communities of color and four members represent environmental justice/low-income issues; the ninth member can be selected from either category.

In addition, nine members (one from each county) represent issues related to transportation for seniors and persons with disabilities. Four members represent seniors and four members represent people with disabilities; the ninth member can be selected from either category.

The Council structure was expected to result in number of positive outcomes including:

- Greater influence on policy decisions by the MTC Commission;
- Better communication between Council members and Commission members; and
- Better access to executive and senior level MTC staff members,

In November 2011, MTC selected Flint Strategies to prepare an evaluation of the Policy Advisory Council to determine how well those goals were reached and what improvements, enhancements and/or changes should be considered to make the Council a more effective tool for public involvement.

Research

A substantial amount of research was conducted as a part of this evaluation. The purpose of the effort was to objectively review the Policy Advisory Council's form and function from a variety of viewpoints. Research was conducted during November and December of 2011 and included the following:

- Interviews with current Commission members including the Commission Chair and Vice Chair;
- Interviews with current Council members including the Chair and Vice Chair;
- Interviews with former advisors currently not serving on the Council;
- Interviews with MTC executive staff and advisory committee staff liaisons;
- Review of all Council and Commission agendas and minutes from 2009 through 2011;
- An electronic survey sent to all former advisors;
- An electronic survey sent to all current Council members; and
- A review of the original research and recommendations, which resulted in the formation of the Policy Advisory Council.

Complete results of the electronic surveys are included in the appendix of this document.

Key Findings

Overall, both Council and Commission members said they feel the Policy Advisory Council is better suited to serving the needs of the Bay Area than the previous advisory committee structure. Commission members said they appreciated receiving more focused policy direction incorporating diverse perspectives representing equity, environmental and economic viewpoints. Council members appreciate the increased access to decision makers and MTC staff.

Concerns remain from current Council members and previous advisors that the new structure is not inclusive enough. Several of those interviewed suggested increasing the size of the Council; however, none were able to cite instances or examples of issues the Council was unable to provide direction on due to lack of representation.

A number of Policy Advisory Council members expressed a desire to be more actively involved in setting their annual work plan; however, most understood the need for the Policy Advisory Council to follow the Commission's agenda in order to provide input on issues the Commission planned to discuss.

Agendas from the Policy Advisory Council and the Commission show consistent communication between the two and a specific pattern of education and solicitation of policy direction from the Council. There appears to be room for improvement however in the manner in which the Council is told how the Commission uses its direction.

The form and function of the Council is working as intended; however it is clear that improvements need to be made in the areas of communication with the MTC Commission, developing the Policy Advisory Council work plan, and training for Council members.

"I believe the Council has made a very strong effort to advise the Commission. I believe staff hears us and is very responsive, but sometimes it's a little unclear if the Commission hears us. Even a negative response, if they disagree with us, might be helpful."

*-Policy Advisory
Council Member*

Other key findings include:

- 78% of current Policy Advisory Council members said they agreed or strongly agreed that the Council incorporates diverse perspectives relating to the environment, the economy and social equity.
- 95% of the Council members described MTC staff as attentive and responsive. Those interviewed singled Council liaison Pam Grove as particularly helpful to the group.
- Slightly more than half of the current Policy Advisory Council members feel that the Council is effective in advising the Commission on transportation policies in the Bay Area. Roughly a third were neutral.
- 38% felt that there is not enough communication between Advisors and Commissioners; just 18% felt that communication was adequate.
- 88% of current Policy Advisory Council members believe monthly reports from the Council enhance communication with the Commission, but just 25% believe the Commission actually considers its advice.
- Almost all members have a clear understanding of the Council's mission and goals but despite the joint work plan annual conference, just 43% of the Policy Advisory Council members felt that the Commission gives them clear direction on the issues it would like them to consider.
- 55% of former advisors do not believe that the newly reconstituted Policy Advisory Council has had greater influence and/or added more value to MTC's policy direction; however, 65% of former advisors also indicated that they no longer follow actions taken by the current Policy Advisory Council.

Recommendations

Based on the research and review of the Policy Advisory Council's work effort, we believe its current structure is well suited to meeting the needs of the Commission and the Bay Area's diverse constituencies. Recommendations included in this evaluation are meant to enhance communication between the Policy Advisory Council and the Commission and to improve the ability for Council members to give meaningful policy direction to the Commission.

■ 1: Annual Work Plan Conference

This annual event should be a more collaborative session with MTC Commission members and their appointees sitting together and establishing an overall rapport. The session should be inclusive and engaging, establishing the overall direction for the coming year and laying the foundation for more regular, open communication between Commissioners and their appointees. The planning session should allow for smaller breakout sessions representing equity, environmental and economic interests – all of which would be attended by Commissioners and appropriate MTC senior staff. It is highly recommended that a dinner be shared among all participants.

■ 2: Training for Council Members

A more expansive training program for new and returning Policy Advisory Council members should be developed. Areas of focus should include emphasis on the regional nature of the Council's role; appointees represent not only their local interests but those of the entire Bay Area. Training should also include a clear definition of the role of the Policy Advisory Council and its mission and goals.

■ 3: Clearer Definition of Education and Policy Items

Agendas should be simplified for a clear delineation between educational items intended to give Policy Advisory Council

members background on various topics of interest and policy items seeking specific relevant direction. Several respondents said they were unclear when they were being asked to comment on a particular item.

■ 4: Quarterly Meetings Between Commissioners and Council Chairs/Vice-Chairs

These meeting should focus on upcoming policy discussions and areas of concern that may influence future Commission actions. This would provide an opportunity to generate options for policy language to be vetted at Council meetings. The Policy Advisory Council would be able to use the options generated in these meetings as a starting point for discussion in formulating their recommendations to the Commission.

■ 5: Expanded Policy Advisory Council Liaison Reports

Several Council members expressed a desire to learn more about the results of their policy direction on Commission and/or staff action. While this has been reported in the past, it's clear that a greater emphasis needs to be placed on this so that Council members feel that their work effort is valued and useful to MTC's overall mission and goals. We recommend that on ongoing list of accomplishments be highlighted in the monthly staff report reiterating the important role that the Policy Advisory Council plays in the Bay Area.

Summary

The Policy Advisory Council is one of several channels that provide the MTC Commission with insights and guidance regarding transportation issues and concerns in the Bay Area. Its members say the group has been more effective in their second year as appointees become more comfortable with the structure and process of serving. While improvements in communication between the Council and the Commission can be made, the Council is fulfilling its mission and providing a valuable service to the community.

Survey of Current Policy Advisory Council Advisors



1. The Council is effective in advising the Commission on transportation policies in the Bay Area.

		Response Percent	Response Count
Strongly Agree		5.6%	1
Agree		50.0%	9
Neutral		33.3%	6
Disagree		11.1%	2
Strongly Disagree		0.0%	0
answered question			18
skipped question			1

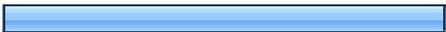
2. The Council incorporates diverse perspectives relating to the environment, the economy and social equity.

		Response Percent	Response Count
Strongly Agree		44.4%	8
Agree		33.3%	6
Neutral		5.6%	1
Disagree		11.1%	2
Strongly Disagree		5.6%	1
answered question			18
skipped question			1

3. The Council advises the Commission through the appropriate MTC standing committees.

		Response Percent	Response Count
Strongly Agree		5.9%	1
Agree		52.9%	9
Neutral		17.6%	3
Disagree		23.5%	4
Strongly Disagree		0.0%	0
answered question			17
skipped question			2

4. The Council effectively communicates its advice to MTC staff.

		Response Percent	Response Count
Strongly Agree		16.7%	3
Agree		66.7%	12
Neutral		16.7%	3
Disagree		0.0%	0
Strongly Disagree		0.0%	0
answered question			18
skipped question			1

5. Please elaborate on how effective the Council has been in advising the Commission.

	Response Count
	12
answered question	12
skipped question	7

6. There is adequate communication between Advisors and Commissioners.

		Response Percent	Response Count
Strongly Agree		0.0%	0
Agree		18.8%	3
Neutral		43.8%	7
Disagree		31.3%	5
Strongly Disagree		6.3%	1
	answered question		16
	skipped question		3

7. The Council's monthly report at Commission meetings improves communication with the Commission.

		Response Percent	Response Count
Strongly Agree		6.3%	1
Agree		81.3%	13
Neutral		6.3%	1
Disagree		6.3%	1
Strongly Disagree		0.0%	0
answered question			16
skipped question			3

8. The Council's advice is considered by the Commission.

		Response Percent	Response Count
Strongly Agree		0.0%	0
Agree		25.0%	4
Neutral		68.8%	11
Disagree		6.3%	1
Strongly Disagree		0.0%	0
answered question			16
skipped question			3

9. I feel my comments reach the Commission.

		Response Percent	Response Count
Strongly Agree		0.0%	0
Agree		43.8%	7
Neutral		50.0%	8
Disagree		6.3%	1
Strongly Disagree		0.0%	0
answered question			16
skipped question			3

10. I understand the rationale behind most Commission actions.

		Response Percent	Response Count
Strongly Agree		12.5%	2
Agree		62.5%	10
Neutral		12.5%	2
Disagree		6.3%	1
Strongly Disagree		6.3%	1
answered question			16
skipped question			3

11. I have contacted my appointing Commissioner.

		Response Percent	Response Count
Yes		68.8%	11
No		31.3%	5
answered question			16
skipped question			3

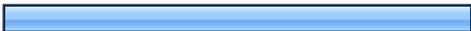
12. My appointing Commissioner is accessible to me when I contact him / her.

		Response Percent	Response Count
Strongly Agree		25.0%	4
Agree		37.5%	6
Neutral		31.3%	5
Disagree		6.3%	1
Strongly Disagree		0.0%	0
answered question			16
skipped question			3

13. Please comment on what works well and offer specific ideas as to improving communication with the Commission.

	Response Count
	10
answered question	10
skipped question	9

14. Meeting materials are distributed in a timely manner.

		Response Percent	Response Count
Strongly Agree		23.5%	4
Agree		70.6%	12
Neutral		0.0%	0
Disagree		5.9%	1
Strongly Disagree		0.0%	0
answered question			17
skipped question			2

15. Meeting materials are clear and accessible.

		Response Percent	Response Count
Strongly Agree		29.4%	5
Agree		52.9%	9
Neutral		11.8%	2
Disagree		5.9%	1
Strongly Disagree		0.0%	0
answered question			17
skipped question			2

16. The agenda reflects the issues before the Commission, the Council's work plan, and the interests of the Council's diverse members.

		Response Percent	Response Count
Strongly Agree		23.5%	4
Agree		35.3%	6
Neutral		35.3%	6
Disagree		5.9%	1
Strongly Disagree		0.0%	0
answered question			17
skipped question			2

17. I can freely express my comments/opinions during meetings.

		Response Percent	Response Count
Strongly Agree		23.5%	4
Agree		70.6%	12
Neutral		5.9%	1
Disagree		0.0%	0
Strongly Disagree		0.0%	0
answered question			17
skipped question			2

18. Meeting agendas offer sufficient time to discuss all items.

		Response Percent	Response Count
Strongly Agree		11.8%	2
Agree		41.2%	7
Neutral		35.3%	6
Disagree		11.8%	2
Strongly Disagree		0.0%	0
answered question			17
skipped question			2

19. Staff presentations are clear and easy to follow.

		Response Percent	Response Count
Strongly Agree		23.5%	4
Agree		70.6%	12
Neutral		0.0%	0
Disagree		5.9%	1
Strongly Disagree		0.0%	0
answered question			17
skipped question			2

20. Staff presentations effectively supplement the information in the memoranda.

		Response Percent	Response Count
Strongly Agree		23.5%	4
Agree		58.8%	10
Neutral		17.6%	3
Disagree		0.0%	0
Strongly Agree		0.0%	0
answered question			17
skipped question			2

21. I have access to executive staff during Council meetings.

		Response Percent	Response Count
Strongly Agree		17.6%	3
Agree		52.9%	9
Neutral		23.5%	4
Disagree		5.9%	1
Strongly Disagree		0.0%	0
answered question			17
skipped question			2

22. MTC staff is attentive and responsive.

		Response Percent	Response Count
Strongly Agree		29.4%	5
Agree		64.7%	11
Neutral		5.9%	1
Disagree		0.0%	0
Strongly Disagree		0.0%	0
answered question			17
skipped question			2

23. Please comment on what works well and offer specific ideas as to improving Council meetings.

	Response Count
	9
answered question	9
skipped question	10

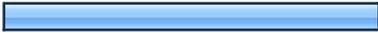
24. The Commission provides the Council with clear direction on the issues it wants to receive advice on.

		Response Percent	Response Count
Strongly Agree		6.3%	1
Agree		37.5%	6
Neutral		31.3%	5
Disagree		25.0%	4
Strongly Disagree		0.0%	0
answered question			16
skipped question			3

25. The mission, goals, and objectives of the Council are clearly defined.

		Response Percent	Response Count
Strongly Agree		12.5%	2
Agree		56.3%	9
Neutral		18.8%	3
Disagree		12.5%	2
Strongly Disagree		0.0%	0
answered question			16
skipped question			3

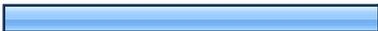
26. I understand my role as a member of the Council.

		Response Percent	Response Count
Strongly Agree		31.3%	5
Agree		56.3%	9
Neutral		6.3%	1
Disagree		6.3%	1
Strongly Disagree		0.0%	0
answered question			16
skipped question			3

27. Tell us what you like and what needs improvement in the work plan process.

	Response Count
	6
answered question	6
skipped question	13

28. Overall, how satisfied are you with your participation on the Policy Advisory Council?

		Response Percent	Response Count
Very Satisfied		25.0%	4
Satisfied		56.3%	9
Neutral		18.8%	3
Dissatisfied		0.0%	0
Very Dissatisfied		0.0%	0
answered question			16
skipped question			3

29. Please tell us what you like about the Policy Advisory Council.

	Response Count
	8
answered question	8
skipped question	11

30. Please tell us what needs improvement.

	Response Count
	8
answered question	8
skipped question	11

Page 1, Q5. Please elaborate on how effective the Council has been in advising the Commission.

1	has communitcsated need to broaden scope of GHG goals, housing and sustainability affecting low income population in bay area	Dec 15, 2011 8:34 AM
2	Advisory means just that. The commission makes the decisions and some advisory members think they should make decisions based on "our" input. Representation of a specific area does not mean the big picture should be lost. There are 9 counties and the needs vary due to size and location in the "big picture", the committee needs to stay focused on what is best for the entire area.	Dec 14, 2011 5:24 AM
3	The chair or vice attend the Commission meetings to inform the council on our positions, stressing points that were of major importance.	Dec 13, 2011 4:49 PM
4	There are varying degrees of capacity, time to invest in Policy Advisory Council focus areas, etc. and it is reflected in the discussion and advice that gets moved to the Commission and committees. I applaud the ideal of a larger, more unified body, over the previous sub-divided structure, which seems to have reach a high level of redundancy. However, that structure allowed for specialization and deeper engagement by interest area, and for those individuals to see how their interest fits into the larger MTC puzzle. Right now, I'm not sure if/how many Policy Advisory Council members fully grasp how all of the the pieces that we're expected to provide guidance on actually fit together. I'll also reiterate that items (across the board: information, discussion, and action items) are not brought to the Council with sufficient lead time to process and provide meaningful input to the Commission or staff to effectively shape materials or decisions. I understand that now is a very dynamic time, but that norm makes the whole Council begin to feel purely symbolic and that's not an enriching or a great use of the agency's or people's time and resources.	Dec 12, 2011 6:04 PM
5	We have shared our advice with the staff who come to the meetings. It is doubtful our advice is shared with staff who do not attend our meetings (particularly the executive staff who have had infrequent attendance). The Council needs to do a better job of communicating directly with Commissioners. There is no formal provision for this other than a few minute testimony at the beginning of each MTC meeting.	Dec 8, 2011 2:34 PM
6	The PAC is unfortunately not setting it's own course but rather being directed by MTC staff which employs the PAC as little more than a check off group. MTC staff overwhelms PAC members with "procedural / process" matters effectively precluding consideration of Policy items before the MTC Board.	Dec 7, 2011 11:53 AM
7	I believe we have a diverse group of advisors who do their best to collaberate and to draw effective conclusions to pass on the the Council. I belive we are listened to. It does not mean our ideas are rejected if they are not implamented in total. it simply means that the Commission also has capable and strong individual who can synthesize our ideas with theirs.	Dec 7, 2011 12:33 AM
8	I believe the Council has made a very strong effort to advise the Commission. I believe staff hears us and is very responsive, but sometimes it's a little unclear if the Commission hears us. Even a negative response, if they disagree with us, might be helpful.	Dec 6, 2011 10:12 AM
9	The council is heavily weighted towards equity and environment with little attention to economy. It feels like people are just there to lobby for their	Dec 6, 2011 8:32 AM

Page 1, Q5. Please elaborate on how effective the Council has been in advising the Commission.

particular group or cause - little regard for the greater good.

- | | | |
|----|--|----------------------|
| 10 | The Council has sent its advice on many issues and in some cases the Commission took into account the advice, even if it voted contrary to the advice. On one case, the HOT proposal, it appeared that the Commission did not listen to the advice. I have not been contacted by any of the Commissioners or their staff even though I have made direct email correspondences to them. | Dec 5, 2011 3:17 PM |
| 11 | IF the Council gets the information in a timely manner, we advise correctly. Occasionally, we don't get the information on the policy matter in enough time to give it a thorough hearing. If we don't have the time to have questions answered or be able to register our concerns, we cannot be as effective. A good example of this would be when MTC decided to buy a new building. Our group thought it was not the best decision for spending our scarce transportation dollars....but the decision making process was too far along to have any real influence. | Dec 5, 2011 11:29 AM |
| 12 | The Policy Advisory Council to date has worked through the MTC Staff Liaison, as well as the MTC Executive Director's attendance at PAC meetings. Also, the Annual MTC Commissioners meeting provides the primary opportunity to talk directly to Commissioners, although PAC members are encouraged to communicate directly to commissioners by telephone or e-mail throughout the year. | Dec 5, 2011 11:01 AM |

Page 2, Q13. Please comment on what works well and offer specific ideas as to improving communication with the Commission.

1	Stay focused on their vision and provide advise related to the concerns/support to that vision. Staying in tune to the constituency but plugging it into the big picture.	Dec 14, 2011 5:26 AM
2	I don't know who my appointing commissioner is!	Dec 13, 2011 9:35 AM
3	Though the meeting agendas and materials are posted on the website, it would be a valuable tool for the Council members (some of whom aren't online all that often) to have laid out for them the standing committee and Commission meeting dates, (perhaps) the meeting dates of their congestion management agency, BOS, etc. and the names of relevant CMA staff, commissioner support staff / contacts, etc. This may reinforce the notion that direct communication is encouraged. It seems like most Council members think their primary avenue for input is the large monthly meeting, rather than multiple points of contact (esp. with their appointing commissioners or their replacements).	Dec 12, 2011 6:08 PM
4	There should be several meetings per year where the advisors and commissioners sit together. There should be formal meetings set up between advisors, commissioners and executive staff on major issues.	Dec 8, 2011 2:36 PM
5	The problem is not with the MTC / PAC interaction but rather the MTC Executive Staff failure to bring policy items being considered by MTC Board to PAC (e.g. MTC move to SF).	Dec 7, 2011 11:57 AM
6	I spoke with both of my commissioners last Friday. I often talk with commissioners outside of my county. They always listen and often give good advise.	Dec 7, 2011 12:33 AM
7	I did not know I had an appointing Commissioner.	Dec 6, 2011 8:33 AM
8	We appear to have more traction with MTC staff. If that is a good practice to advise the Commission, then that is working well.	Dec 5, 2011 3:19 PM
9	Communication would improve with more timely reports on the decisions waiting to be made.	Dec 5, 2011 11:34 AM
10	So far, we do not have the opportunity to work on cutting-edge projects related to improving transportation projects, only have the opportunity to affect current MTC policies related to the T-2040 scenarios that MTC & ABAG Staffs are working on right now.	Dec 5, 2011 11:03 AM

Page 3, Q23. Please comment on what works well and offer specific ideas as to improving Council meetings.

1	Some items don't come to us in a timely manner for a full, policy-rich discussion.	Dec 13, 2011 4:52 PM
2	It would take more time, and we never seem to have enough of that, but I think the Council could actually stand to "get down in the weeds" a bit, and discuss some of the underlying drivers, methods, modeling assumptions, etc. that shape so many MTC decisions and investments, but the material seems to be kept pretty high level. Again, this is probably a result of the combined Council structure, where many more interests are compressed into a shared arena, but I think it results in less robust understanding / discussions / advice to the Commission. Lastly, anything staff can do to facilitate communication with and remind us to contact our CMAs, commissioners, other public officials and agency/department heads, community partners, etc. would be welcome.	Dec 12, 2011 6:14 PM
3	Per question 21 -- there is sufficient communication with the executive staff when they are present. However, their attendance has not been consistent at meetings and they often leave before the end. They are busy no doubt. But if the PAC is supposed to be an important entity, the executive staff should be there and remain throughout meetings. Otherwise, it is not necessarily worth it to stay on the PAC. The regular staff have to make the same presentation many places so input to them is less essential.	Dec 8, 2011 2:38 PM
4	1) accessibility: MTC stff does good job of making materials available in accessible format (there are a few improvements that can however be made). 2 too much time is taken up with needless presentations solely for MTC staff checking off that it complied with obtaining PAC input More focus of PAC Agenda should be on MTC policy issues and not on MTC studies and contracting results	Dec 7, 2011 12:06 PM
5	A challenge we're all facing is timing and the sheer volume of material. When possible, spreading topics over more than one meeting is helpful. First an intro and clarifications, then next time intensive comment.	Dec 6, 2011 10:15 AM
6	A few people have a tendency to dominate all conversations - include all with comments and ask for feedback from all.	Dec 6, 2011 8:34 AM
7	MTC staff is very receptive to the advice of the Council. The executive staff has done a much better effort at attending meetings. However, the executive staff should stay until the end of the meetings through all the items.	Dec 5, 2011 3:22 PM
8	The staff assigned to the Council is very responsive and helpful. They understand our issues and try to help us .	Dec 5, 2011 11:34 AM
9	So far, PAC meetings have run over the allotted time during most meetings due to the agenda items that are crammed in because of MTC Commissioner timelines. As a result, PAC members do not have proper time ahead of Commissionr meetings in vetting critical agenda items.	Dec 5, 2011 11:24 AM

Page 4, Q27. Tell us what you like and what needs improvement in the work plan process.

1	The big buckets of the work plan make sense. However, that's a really high level work plan, more similar to a set of objectives. It may be helpful, moving forward, to develop a more concrete annual or two year work plan for each of those buckets, which maps out the month a decision comes before Planning Committee, Programing and Allocations Committee, etc., the month (before, preferably) when it will come to the Policy Advisory Council, roughly what the key ask or action will be, what local and regional stakeholders or responsible parties are involved, etc. That way, Council reps can map out their year, study up, and be more proactive in direct outreach to their communities, commissioners, agencies, and electes.	Dec 12, 2011 6:20 PM
2	Work plan is fine. I think there is still some lack of clarity on when and how often we can make motions or take positions and how best to transmit those to the Commission.	Dec 8, 2011 2:39 PM
3	Our relation to the Commission Subcommittees is a little unclear.	Dec 6, 2011 10:16 AM
4	Better balance for all principles of equity, environment and economy is needed.	Dec 6, 2011 8:35 AM
5	I sometimes get the idea that the Commission has already made up their mind and our comments are not as meaningful as they should be.	Dec 5, 2011 11:36 AM
6	Although our Annual MTC Commisisoner/PAC meetings give us the opportunity to hear the Commissioners on what they want, it sometimes is difficult to translate their preferences with what MTC/ABAG Staff present to PAC because Staff is not necessarily on the same timetable as the MTC Commissioners.	Dec 5, 2011 11:27 AM

Page 5, Q29. Please tell us what you like about the Policy Advisory Council.

1	The meetings are clear and concise in this second year. The first seemed like we were all so new and just learning the ropes.	Dec 13, 2011 4:54 PM
2	Dialogue with Executive Staff on big issues facing the Commission. Dialogue with other advisors who are from different parts of the region.	Dec 8, 2011 2:39 PM
3	Staff tries to set up a pleasant, professional environment. It's nice to hear and provide input on such a wide range of topics.	Dec 6, 2011 10:19 AM
4	The information and presentations of MTC staff to explain the SCS, SB375, Transportation plans, etc.	Dec 6, 2011 8:37 AM
5	ability to discuss regional transportation issues learn from colleagues	Dec 5, 2011 4:07 PM
6	The Council has gelled very well in the last year and is thinking beyond their particular expertise. The Council has had thoughtful and helpful advice it has passed onto the Commission.	Dec 5, 2011 3:24 PM
7	I like being in on the decisions that will affect my community.	Dec 5, 2011 11:37 AM
8	I have the opportunity to broaden my horizon in terms of input beyond the specific area of expertise that I was appointed to represent.	Dec 5, 2011 11:30 AM

Page 5, Q30. Please tell us what needs improvement.

1	Better timely-scheduled discussions so we can have a real impact.	Dec 13, 2011 4:54 PM
2	See prior comments	Dec 8, 2011 2:39 PM
3	This is such a huge commitment, timewise and energy-wise. It would be nice to have our place in all the processes really clearly defined and streamlined where possible.	Dec 6, 2011 10:19 AM
4	That a few people dominate with their specific agendas instead of achieving balance for all 3 principles. With Egon as Chair, he has a tendency to lobby for SPUR issues (like high speed rail) with little regard for balance of all issues or realities.	Dec 6, 2011 8:37 AM
5	I don't feel our advise if really used by the Commission The council is a bit disorganized in how it operates- it's rather messy	Dec 5, 2011 4:07 PM
6	Interaction with the Commission.	Dec 5, 2011 3:24 PM
7	More time to ponder the big issues	Dec 5, 2011 11:37 AM
8	If there are specific transportation-related ideas that individual PAC members are interested in -- and as long as it fits into the T-2040 scenarios, with PAC approval -- those ideas should or could be pursued either in a subcommittee format or in a presentation to PAC backed by MTC/ABAG Staff assistance.	Dec 5, 2011 11:30 AM

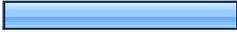
Survey of Former MTC Advisors



1. Since stepping down from your position as an advisor to the Metropolitan Transportation Commission (MTC), have you continued to follow the work of the Commission?

		Response Percent	Response Count
Yes		80.0%	16
No		20.0%	4
answered question			20
skipped question			2

2. Do you follow the actions taken by the Commission's Policy Advisory Council?

		Response Percent	Response Count
Yes		35.0%	7
No		65.0%	13
answered question			20
skipped question			2

3. If you answered "no" to question #2, why not? Please check all that apply.

		Response Percent	Response Count
I'm too busy with other activities.		100.0%	4
I feel that the new Council structure is addressing my interests.		25.0%	1
	Other (please specify)		13
answered question			4
skipped question			18

4. The Council is effective in advising the Commission on transportation policies in the Bay Area.

		Response Percent	Response Count
Strongly Agree		8.3%	1
Agree		16.7%	2
Neutral		50.0%	6
Disagree		16.7%	2
Strongly Disagree		8.3%	1
answered question			12
skipped question			10

5. The Council incorporates diverse perspectives relating to the environment, the economy and social equity.

		Response Percent	Response Count
Strongly Agree		8.3%	1
Agree		16.7%	2
Neutral		25.0%	3
Disagree		33.3%	4
Strongly Disagree		16.7%	2
answered question			12
skipped question			10

6. The Council advises the Commission through the appropriate MTC standing committees.

		Response Percent	Response Count
Strongly Agree		16.7%	2
Agree		33.3%	4
Neutral		25.0%	3
Disagree		16.7%	2
Strongly Disagree		8.3%	1
answered question			12
skipped question			10

7. The Council effectively communicates its advice to MTC staff.

		Response Percent	Response Count
Strongly Agree		8.3%	1
Agree		33.3%	4
Neutral		50.0%	6
Disagree		0.0%	0
Strongly Disagree		8.3%	1
answered question			12
skipped question			10

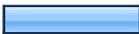
8. The newly reconstituted Policy Advisory Council has had greater influence and/or added more value to MTC's policy direction because it brings together a diverse group with a range of perspectives and experiences.

		Response Percent	Response Count
Strongly Agree		8.3%	1
Agree		8.3%	1
Neutral		25.0%	3
Disagree		33.3%	4
Strongly Disagree		25.0%	3
answered question			12
skipped question			10

9. Please add any other comments below.

	Response Count
	13
answered question	13
skipped question	9

10. Which committee/council did you serve on previously?

		Response Percent	Response Count
Elderly and Disabled Advisory Committee		20.0%	4
Minority Citizens Advisory Committee		60.0%	12
Advisory Council		20.0%	4
	answered question		20
	skipped question		2

Page 1, Q3. If you answered "no" to question #2, why not? Please check all that apply.

1	It appeared that the new council served special interests, particularly pro-development parties.	Dec 15, 2011 4:25 PM
2	They are not addressing my community transportation issues.	Dec 14, 2011 8:38 AM
3	NA...I am still on the CPAC.	Dec 12, 2011 5:14 PM
4	I missed the old way that things were done but I do want to make sure the people of color and low-income neighborhoods are still being serve for public transportation, I want to make sure that projects are completed for the needs for low-income neighborhoods and the working class as well.	Dec 9, 2011 2:48 PM
5	I am on the new committee	Dec 8, 2011 6:43 PM
6	There seem to be no easy ways to receive CPAC updates	Dec 7, 2011 3:27 PM
7	I follow news reports only and the Policy Advisory Council has not been mentioned in the reports i have followed.	Dec 6, 2011 12:32 PM
8	I've assumed that following the Commission is the same	Dec 6, 2011 9:41 AM
9	I felt discouraged because of MTC's decision making process to reorganize. Lost a lot of respect for how it run.	Dec 5, 2011 7:37 PM
10	I didn't like the new structure, it combined too many disparate entities into one.	Dec 5, 2011 5:16 PM
11	!. We didj't step down. THat's an active verb. We were politically "purged", because we kept challenging the modal, political, and economic biases of the staff. This new Council . through its chair and staff liaison, do not send out agenda. It's up to all to ferret it out. Plus, they don't challenge staff,	Dec 5, 2011 2:19 PM
12	I asked for and somehow have not been getting, usually, the agendas. I've seen one or two, and the issues looked really unimportant.	Dec 5, 2011 1:54 PM
13	I have not seen it do anything of interest to me	Dec 5, 2011 12:42 PM

Page 3, Q9. Please add any other comments below.

1	Bicycling, walking and transit have not been fully incorporated into the policy making process. There is little or no place to express concerns about preserving historic structures and sense of place. And a lot of red tape and little feedback from the commission.	Dec 15, 2011 4:29 PM
2	I felt I was effective on the MCAC and disappointed that it was disbanded. Example: Increased student applicants for MTC student interns.	Dec 14, 2011 8:39 AM
3	It is important for the members to get out into the community to see discussion first hand.	Dec 13, 2011 1:40 PM
4	How long is the Policy Advisory Committee position? It would be great allow the past committees to get involved in some of kind of way to make sure that things are being done. I also add my comments before in the beginning of the page.	Dec 9, 2011 2:51 PM
5	Are you screening this for people who like me are on the new committee	Dec 8, 2011 6:45 PM
6	Black representation was decrease when the committees were merged and weaken the input of black minority in this region. I also feel that Marin suffer the most from the merger, which has added to the issues of diversity and equity here in this county. It is my opinion that MTC and the commissio should intentionally make sure that there is black representation and their voices are heard after all MTC is based in the eastbay. Please make some type effort to repair the Advisory committee or go back to three committees	Dec 8, 2011 4:18 PM
7	I have continued my involvement in local transit matters since moving to Contra Costa County and currently serve on the CCTA-PCC.	Dec 6, 2011 12:33 PM
8	You cannot compare the new policy council to the old structure. They are apples and oranges.	Dec 6, 2011 9:43 AM
9	I have a lot of respect for the commission and the very difficult job they are doing dealing with 106 agencies and political entities and meeting the needs of the various populations that need or want services. It was an impossible job to improve quality and services with on-going budget cuts every year and as far into the future as I can see. I opted out as all I could foresee was less service in the immediate future and intermediate future.	Dec 5, 2011 5:24 PM
10	Again, this survey is poorly done. Q. 10 allows only ONE answer. Some of us were on TWO. Shows how little thought is put into survey design and into options, Plus, disregards the strong time commitment some of us made to serve on two formal committee. I make sure to tell all sorts of advocate show badly MTC has veered to technocratic, right-wing thinking.	Dec 5, 2011 2:21 PM
11	don't know much about the new Council, except that it has no effective advocates on many issues I care about.	Dec 5, 2011 1:55 PM
12	I get the updates, but how would I know if the council is effective?	Dec 5, 2011 1:11 PM
13	Why the MTC not complete a self audit? This may consist of what actions were evident prior to MCAC, what actions were evident with MCAC and what actions are evident now without MCAC all measured with their positive and challenging outcomes. In my approximately four years as a MCAC member senior officials	Dec 5, 2011 11:54 AM

Page 3, Q9. Please add any other comments below.

praised MCAC for the differences it made. Is this still true? One pending item I left for action agreed upon by a contributor involving the lack of sensitivity and inclusion of minorities remains open after two years of committing action on their part. This would never have happen if the MCAC was still in existence as follow ups to actions were addressed with vigor at each meeting. W. J. Allen

BART around the Bay and Reaching Out (Revised 28 January 2012)

Five counties housing six million people ring San Francisco Bay. Half a century ago the voters in three of those counties voted bonds – paid off a decade ago – to fund BART. The key to one Bay area: BART around the Bay and reaching out to neighboring counties.

Form a JPA (Joint Exercise of Powers Agency) of the five counties, similar to that for BART. Let it update the San Francisco Bay Area Rapid Transit Commission's very exhaustive 1957 Report to the Legislature. (The District then included Marin but not Santa Clara County.)

Building on the strengths of both BART and Caltrain, the JPA would blend them into a unified rail rapid transit operation better serving the people in the five counties. Let the voters decide major issues, such as converting Caltrain operation to BART.

Adjusted for inflation and the five-county population, a bond issue equal to that for BART in 1962 should yield about \$16 billion. Below are some major elements to explore, balanced among the five counties:

- A. Grade separate Caltrain from SFO/Millbrae to San Jose Diridon.
- B. Acquire right of way for at least four tracks during construction (more if HSR survives).
- C. Convert two western tracks to BART.
- D. Connect BART at Diridon to BART at Berryessa in San Jose. (under San Fernando St; over 101.)
- E. Convert Caltrain north of SFO/Millbrae to SF Muni.
- F. Construct an Oak Street tail track in San Francisco west of Civic Center Station.
- G. Extend that tail track to the Presidio and south end of the Golden Gate Bridge.
- H. Extend BART through Livermore and along the former SP to beyond the Altamont Pass.
- I. Upgrade eBART to BART and extend to Brentwood.
- J. Extend BART in a widened I-80 median to a Crockett intermodal facility.
- K. Reroute the Capitol Corridor to the shorter, straighter Mulford line.
- L. Fence and grade separate East Bay Capitol Corridor tracks.
- M. Relocate the proposed Union City intermodal facility to Coliseum.
- N. Consider a tube (BART or HSR) linking SFO and OAK airports.
- O. Develop a BART-like governance structure.
- P. Bring the plan to the voters for funding.

Under "Service Standards" on Page 67, the commission said:

"Suburban stations...would be easily reached by local feeder transit and private automobiles and would offer adequate parking facilities. In commercial and employment centers stations would be placed within easy walking distance of commuter and shopper destinations." No call for dense housing near suburban stations. Housing is rarely transit oriented development (TOD).

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